

# What Are Best Practices When Hiring A CEO?



You might be considering recruiting an external CEO for the first time! As the founder and owner, you might have carried on as a CEO for a long time, but, now, you feel it is the right time to hire a new CEO.

Are you wondering what should be the ideal approach and recruitment processes for hiring an external CEO?

Does this position have similar duties and authority to that of a President of a company? Find out information and insights into CEO recruitment in this blog, which is curated by taking tips, suggestions, and resources shared by top CEO search firms.

Let us first get rid of any nuances of confusion about the similarities and differences in the positions of the CEO and other top-ranking officials.

# **How Does Hiring A CEO Differ From Other Roles?**

#### CEO Vs. The President's Role:

Many times the president of an SME or mid-sized business is considered the equivalent of a CEO. The president might also be the owner and founder.

From the point of view that the president is the topmost ranking officer and head of the entire business, his position could be likened to that of a CEO, but similarities usually end there.

The Chief Executive Officer is a different role. A CEO is a candidate an organization hires to achieve big goals, such as market expansion in new territories, product innovation, market penetration, or a 50%-100% increase in revenues and profits.

#### **External CEO Vs. Business Owner As CEO**

Many times, the business owner is named the CEO of a company. The owner serving as a CEO will definitely take on the highest position in the business and oversee operations, sales, growth target achievements, and business performance.

When a business owner feels the need to explore bigger business opportunities and increase the market value and share of the company, he or she feels the need to hire an external CEO.

You need an external champion to drive your market growth and brand value, someone who has more knowledge, abilities, insights, and experience than people working in the company for years.

The experiences of internal champions are limited to the activities carried out by a company. An external CEO has a bigger and better vision acquired through various business achievements, working for different markets and geographies.

If you have decided to hire an external CEO, it is worth investing in the best practices for CEO search and recruitment.



### **CEO Recruitment Process Best Practices**

Form a Committee - Include 1-2 External Industry Experts

Hiring a Chief Executive Officer is a very important task. A committee consisting of a business founder, president, vice president, and two industry experts must meet together to form a CEO recruitment and interview panel.

This committee will discuss the future CEO's goals, KPIs, KRAs, performance expectations, and the entire spectrum of job responsibilities.

<u>Hiring a CEO</u> will also include a brainstorming session in which industry experts and executives of the company will discuss the CEO's Job profile. These top professionals will also present their expectations and discuss various things related to the job of CEO.

#### **Conduct CEO Executive Search**

The top management must follow insights from market mapping to hire the best candidates for the position of CEO. Apart from that, they must also know about the top talent at competitor companies.

Hiring a CEO search agency for market mapping and talent search. A competent agency will conduct an in-depth study of a candidate's expertise, educational qualifications, and background and make the recruitment outcomes better.

### **Organize Interviews and Meetings**

The third step in the procedure of hiring a CEO is organizing meetings. The company's top-lev. The CEO interview panel needs to frame the right interview formats and arrange for presentations and sessions to judge the CEO candidate's knowledge, ability, vision, strengths, and weaknesses. Many organizations hire industry consultants to assess and analyze CEO candidates' industry knowledge and expertise.

#### **Compensation Research and Fixing Terms of Offer**

When hiring a CEO, figuring out the right salary is crucial in a company. After the recruitment of a CEO, the important step is to fix the remuneration of the CEO. Different companies have different compensation and remuneration structures for CEOs.

Organization leaders must set a compensation benchmark for the CEO. They must research how much salary a CEO candidate of a certain caliber and reputation gets. Fixing a fair compensation range will attract brilliant CEO candidates to consider working for your company.

#### **Final Interviews and Negotiations**

After brainstorming sessions and shortlisting procedures, the company needs to arrange a final interview round for the top 2-3 CEO candidates. The interview panel should be open and flexible about negotiations regarding salary, benefits, and proposals. This is a critical stage where any wrong move can drive away the best candidate who can bring superior value to your company.

#### **Background Checks and Reference Checks**

After the selection of the candidates, the company will follow full due diligence and also check the identity and background of the candidates. You need to check that the chosen candidates have no criminal records and are not holding positions that violate industry rules or your company rules.

Reference checks are also important. Find out what previous employers and top-level candidates have to say about the candidates. Are there cases of behavioral issues or negligence? The entire reference check process should be based on an intelligent format.

## Finalizing the Selection for the CEO Position

The last stage after the final interview is the selection of candidates for the CEO post. A company must include all the top-level executives in selecting the final candidate for the CEO position.

The terms of the offer need to be framed in accordance with the conclusions of negotiations, and the offer letter should be sent on time without delay.

#### Conclusion

A Chief Executive Officer holds the highest rank in the organization. He or she has to look at the future of the company and frame important decisions. Candidates with outstanding abilities only can take the position of business CEO.

Consult with a CEO search agency to ensure that the entire process of hiring a CEO is conducted with optimized candidate experiences and recruitment goals achievement in mind. It is best to hire CEO executive search consultants from a competent CEO recruitment agency to enable your company to get an outstanding leader for the position.

Also Read: Hiring A CEO? Use These 5 Methods to Find A Leader You Can Trust!



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We have already helped hundreds of companies, from startups and SME firms to large organizations, with CEO recruitment services. Find out how we can serve you! We are open to a <u>free consultation</u>.

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